

LANXESS – Q1 2013 Results Conference Call

A weak start to a challenging year

Axel C. Heitmann, CEO
Bernhard Duettmann, CFO

LANXESS
Energizing Chemistry

Safe harbor statement

The information included in this presentation is being provided for informational purposes only and does not constitute an offer to sell, or a solicitation of an offer to purchase, securities of LANXESS AG. No public market exists for the securities of LANXESS AG in the United States.

This presentation contains certain forward-looking statements, including assumptions, opinions and views of the company or cited from third party sources. Various known and unknown risks, uncertainties and other factors could cause the actual results, financial position, development or performance of LANXESS AG to differ materially from the estimations expressed or implied herein. LANXESS AG does not guarantee that the assumptions underlying such forward-looking statements are free from errors nor does it accept any responsibility for the future accuracy of the opinions expressed in this presentation or the actual occurrence of the forecast developments. No representation or warranty (expressed or implied) is made as to, and no reliance should be placed on, any information, estimates, targets and opinions, contained herein, and no liability whatsoever is accepted as to any errors, omissions or misstatements contained herein, and accordingly, no representative of LANXESS AG or any of its affiliated companies or any of such person's officers, directors or employees accept any liability whatsoever arising directly or indirectly from the use of this document.







Agenda

- **Executive overview Q1 2013**
- Business and financial review Q1 2013
- Outlook / Guidance

LANXESS

3

Q1 2013: Addressing a disappointing start of the year

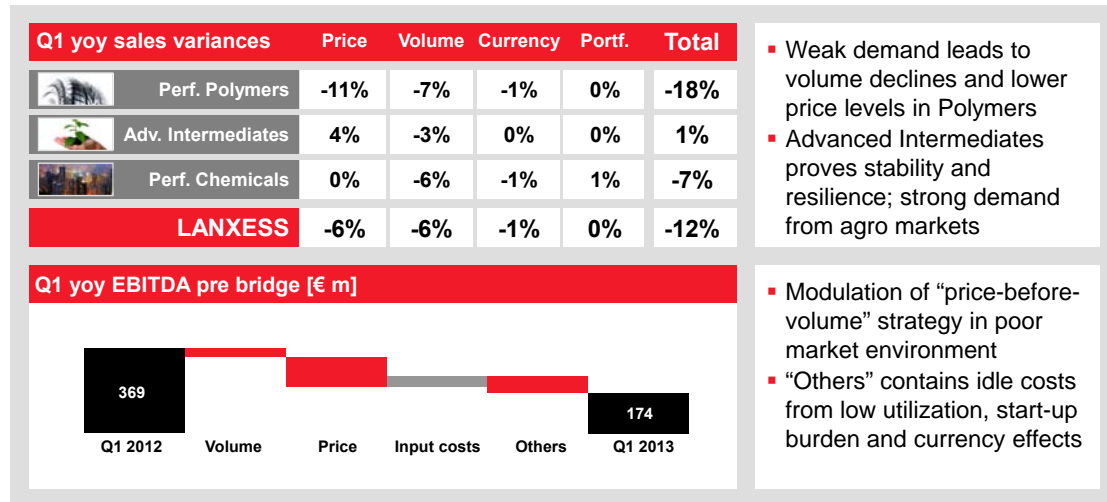
	<ul style="list-style-type: none"> ▪ Conversion from ESBR to SSBR production started (BR); shift towards high-performance rubber ▪ New leather chemical and CO₂ plant fully on track (CN/ZA) 	 Staying focused
	<ul style="list-style-type: none"> ▪ Responding to ongoing weak demand in Polymers: modulation of "price-before-volume" strategy implemented ▪ Substantially lower price levels in general purpose products ▪ Continued customer destocking in most markets ▪ Scheduled one-offs weigh on EBITDA: ramp-up costs (SG) and technology upgrade for EPDM (NL) 	 Currently poor market conditions in most businesses
	<ul style="list-style-type: none"> ▪ Flexible asset and cost management to mitigate impact of low demand in tire/OEM (shutdowns in Butyl and EPDM) ▪ Strengthening competitiveness in Performance Chemicals ▪ Reduction of capex budget to ~€600 m 	 Proven measures initiated

All references to EBITDA are pre exceptionals

LANXESS

4

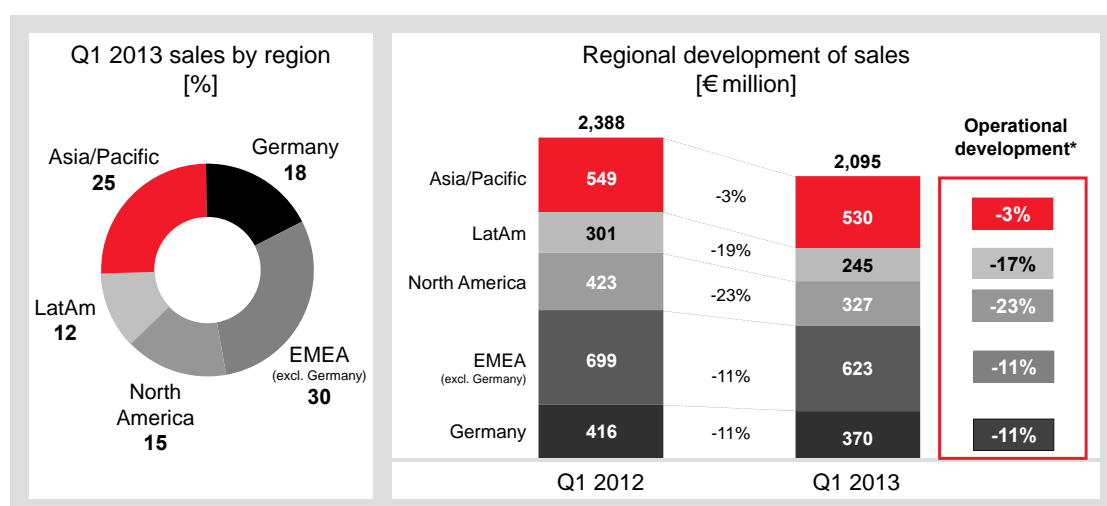
Muted demand and reduced pricing levels mainly in Performance Polymers



LANXESS

5

Q1 2013: Globally weaker demand – Asia/Pacific comparably robust



* Currency and portfolio adjusted

LANXESS

6

Agenda

- Executive overview Q1 2013
- **Business and financial review Q1 2013**
- Outlook / Guidance

LANXESS

7

Q1 2013 financial overview: Key metrics reflect challenging macro environment

[€ m]	Q1 2012	Q1 2013	yoy in %
Sales	2,388	2,095	-12.3%
EBITDA pre except.	369	174	-52.8%
margin	15.5%	8.3%	
EPS	2.31	0.30	-87%
Capex*	92	93	1.1%
[€ m]	31.12.2012	31.03.2013	Δ %
Net financial debt	1,483	1,787	20.5%
Net working capital	1,849	2,175	11.6%
Employees	17,177	17,381	1.2%

- Sales decrease due to lower volumes, prices and adverse currency effects
- EBITDA and margin decrease due to lower pricing levels and volumes as well as related idle costs
- EPS decline affected by risen D&A
- Net financial debt increases on the back of weak operating results and increased working capital

Exceptionally weak start of the year

2012 restated due to IAS 19 (revised)

* Net of capitalized borrowing costs, finance lease and projects financed by customers

8

LANXESS

Q1 2013: P&L impacted by exceptionally weak start of the year

[€ m]	Q1 2012	Q1 2013	yoy in %
Sales	2,388 (100%)	2,095 (100%)	-12%
Cost of sales	-1,796 (75%)	-1,700 (81%)	-5%
Selling	-186 (8%)	-189 (9%)	2%
G&A	-72 (3%)	-79 (4%)	10%
R&D	-45 (2%)	-48 (2%)	7%
EBIT	277 (12%)	67 (3%)	-76%
Net Income	192 (8%)	25 (1%)	-87%
EPS	2.31	0.30	-87%
EBITDA	365 (15%)	169 (8%)	-54%
thereof exceptionals	-4 (0%)	-5 (0%)	25%
EBITDA pre exceptionals	369 (15.5%)	174 (8.3%)	-53%

Impact from subdued demand clearly visible

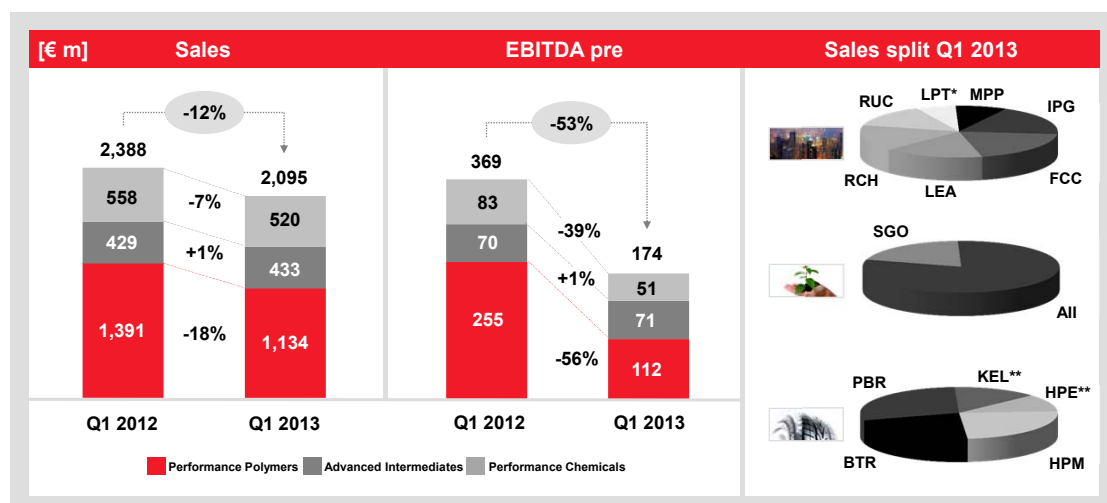
- Sales decline as volumes (-6%) and prices (-6%) decrease in a poor market environment, currency slightly negative (-1%)
- COGS increase relatively due to higher D&A, ramp-up costs (~€20 m) and increased headcount
- SG&A increase on storage costs, portfolio effects, salary inflation and projects
- All metrics reflect low demand levels

2012 restated due to IAS 19 (revised)

9

LANXESS

Q1 2013: Sales and EBITDA decline across most businesses



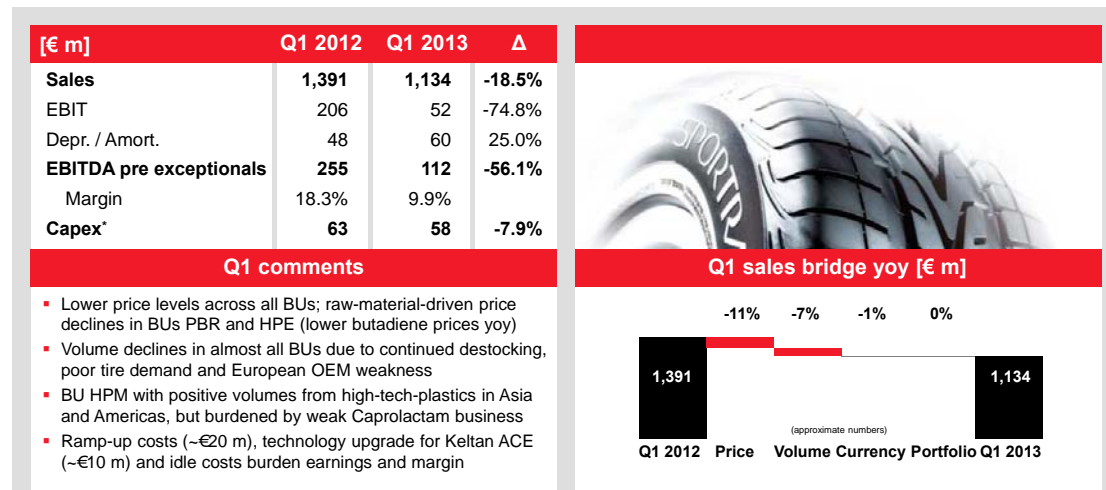
Total group sales and EBITDA pre figures include reconciliation

* As of April 1st 2013 BU ION (Ion Exchange Resins) renamed to BU LPT (Liquid Purification Technologies)

** As of January 1st 2013 BU TRP (Technical Rubber Products) split into BU KEL (Keltan Elastomers) and BU HPE (High Performance Elastomers)

LANXESS

Performance Polymers: A quarter with poor demand – volume declines and drop in price levels

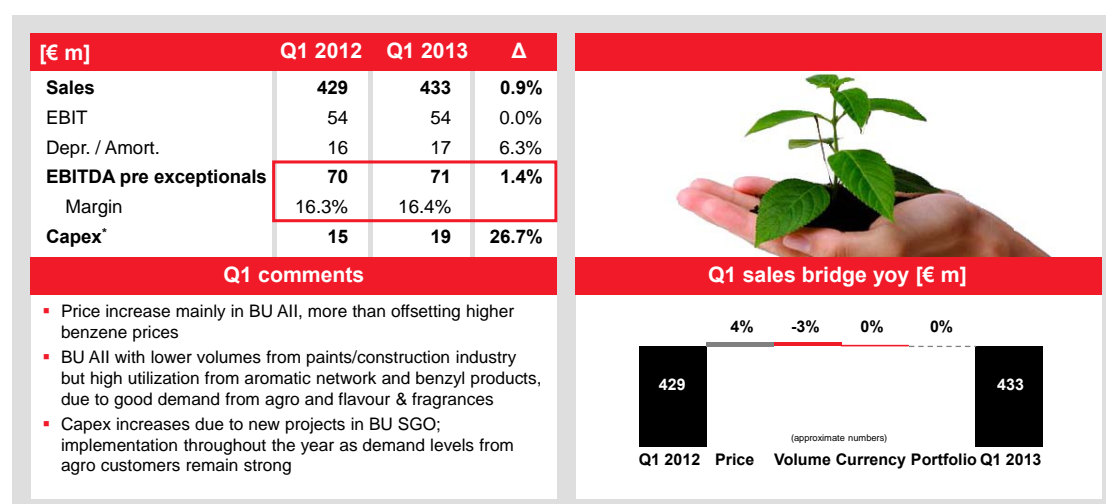


* Net of capitalized borrowing costs and projects financed by customers

11

LANXESS

Advanced Intermediates: Solid profitability driven by agro



* Net of capitalized borrowing costs, finance leases and projects financed by customers

12

LANXESS

Performance Chemicals: Lower volumes and related idle costs burden EBITDA

[€ m]	Q1 2012	Q1 2013	Δ
Sales	558	520	-6.8%
EBIT	62	29	-53.2%
Depr. / Amort.	21	21	0.0%
EBITDA pre exceptionals	83	51	-38.6%
Margin	14.9%	9.8%	
Capex*	11	19	72.7%

Q1 sales bridge yoy [€ m]	
Q1 2012	558
Price	0%
Volume	-6%
Currency	-1%
Portfolio	1%
Q1 2013	520

(approximate numbers)

* Net of capitalized borrowing costs and projects financed by customers

13

LANXESS

Q1 2013 results burden balance sheet KPIs

[€ m]	Dec 2012	Mar 2013	Δ
Total assets/liabilities	7,519	7,603	1%
Equity	2,330	2,386	2%
Equity ratio	31%	31%	
Net financial debt	1,483	1,787	20%
Net financial debt/EBITDA	1.21	1.73	
Near cash, cash & cash equivalents	797	529	-34%
Pension provisions	893	915	2%
ROCE	15.6%	11.5%	
Net Working capital	1,849	2,175	18%
Net Working capital / sales	20%	25%	
DSI (in days)*	65	71	9%
DSO (in days)*	47	53	13%

- Net financial debt increases due to higher working capital and weak operational results
- Net financial debt/EBITDA increases with both lower EBITDA and higher net debt
- Higher inventories due to weak demand level in Q1 2013
- Increased DSO: Receivables increase as sales in March 2013 are up vs December 2012

* Days of Sales Inventory / Days of Sales outstanding calculated on quarterly sales 2012 restated due to IAS 19 (revised)

14

LANXESS

Q1 2013: Poor results weigh on operating cash flow

[€ m]	Q1 2012	Q1 2013	
Profit before tax	247	31	
Depreciation & amortization	88	102	
Gain from sale of assets	0	0	
Result from equity investments	-3	0	
Financial (gains) losses	24	25	
Cash tax payments / refunds	-3	-34	
Changes in other assets and liabilities	20	1	
Operating cash flow before changes in WC & CTA	373	125	
Changes in working capital	-244	-285	
CTA funding*	0	0	
Operating cash flow	129	-160	
Investing cash flow	9	144	
thereof capex**	-92	-93	
Financing cash flow	17	-19	

- Lower business performance leads to reduced profit before tax
- D&A increases as new assets come on stream
- Higher receivables and inventory levels (volume driven) increase working capital
- Operating cash flow burdened from low earnings and higher working capital
- Investing cash flow includes release of near cash assets

* CTA (Contractual Trust Arrangement) funding formerly shown in investing cash flow
 ** Net of capitalized borrowing cost, finance lease and projects financed by customers

2012 restated due to IAS 19 (revised)

LANXESS

15

Agenda

- Executive overview Q1 2013
- Business and financial review Q1 2013
- **Outlook / Guidance**

LANXESS

16

A tough start of the year – muted expectations for FY 2013

Current macro view – ongoing uncertainty due to low visibility

- Overall customer demand remains at low levels, only slightly improving in Q2
- No substantial improvement of economic environment and low visibility persisting
- Customer destocking expected to slow down in Q2; inventories remain tightly managed
- Slight growth in the U.S., Europe remains weak, Asia expected to pick up in H2

LANXESS expects a challenging year 2013

- Demand fluctuations managed in-house: flexible asset and cost management implemented
- “Price-before-volume” strategy continues despite ongoing poor demand and market price pressure: Q2 EBITDA pre improving sequentially, but not better than –€220 m
- We see EBITDA pre below €1 bn in 2013
- We expect a pick-up in demand in H2 2013



LANXESS

LANXESS
Energizing Chemistry



Appendix

Housekeeping items for consideration

Additional financial expectations

- Capex 2013: reduced to ~€600 m
- D&A 2013: ~€420 - €440 m
- Reconciliation 2013: ~€200 m mainly as R&D activities increase
- Exceptional items Q2 2013: mid double-digit € million amount
- Annual tax rate:
 - mid-term: ~22%
 - short-term: depending on regional profit contribution and respective tax regimes – tax rate may increase
- Hedging 2013: ~50% at 1.25 -1.35 USD / EUR
- Hedging 2014: ~30% at 1.25 -1.35 USD / EUR
- IAS 19 revised; impact in 2013:
 - operational result: low single-digit € million amount
 - financial result: low single-digit € million amount



Balance sheet proves strong backbone

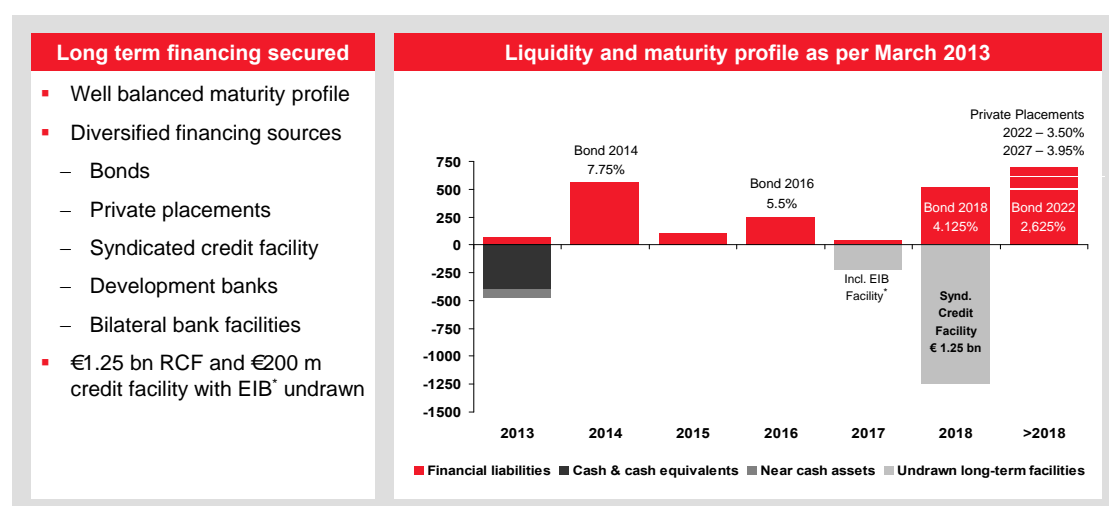
[€ m]	Mar'12	Dec '12	Mar'13		Mar'12	Dec '12	Mar'13
Non-current assets	3,496	3,747	3,849	Stockholders' equity	2,225	2,330	2,386
Intangible assets	365	390	399	Non-current liabilities	2,824	3,559	3,629
Property, plant & equipment	2,676	2,994	3,084	Pension & post empl. provis.	750	893	915
Equity investments	15	8	0	Other provisions	313	304	304
Other investments	31	18	22	Other financial liabilities	1,535	2,167	2,200
Other financial assets	71	8	7	Tax liabilities	60	35	35
Deferred taxes	212	211	219	Other liabilities	88	78	97
Other non-current assets	126	118	118	Deferred taxes	78	82	78
Current assets	3,645	3,772	3,754	Current liabilities	2,092	1,630	1,588
Inventories	1,446	1,527	1,641	Other provisions	491	440	478
Trade accounts receivable	1,301	1,117	1,244	Other financial liabilities	604	167	191
Other financial & current assets	338	331	340	Trade accounts payable	755	795	710
Near cash assets	227	411	176	Tax liabilities	64	45	31
Cash and cash equivalents	333	386	353	Other liabilities	178	183	178
Total assets	7,141	7,519	7,603	Total equity & liabilities	7,141	7,519	7,603

- Inventories increase due to weak demand in Q1 2013
- Trade accounts receivables increase sequentially as March 2013 sales higher compared to sales in December 2012
- Other financial liabilities reduced mainly due to the scheduled repayment of the €400 m bond in June 2012

21

LANXESS

A well managed and conservative maturity profile



* European Investment Bank; final maturity of EIB financing in case of utilization in 2017 or later; EIB facility currently undrawn

22

LANXESS

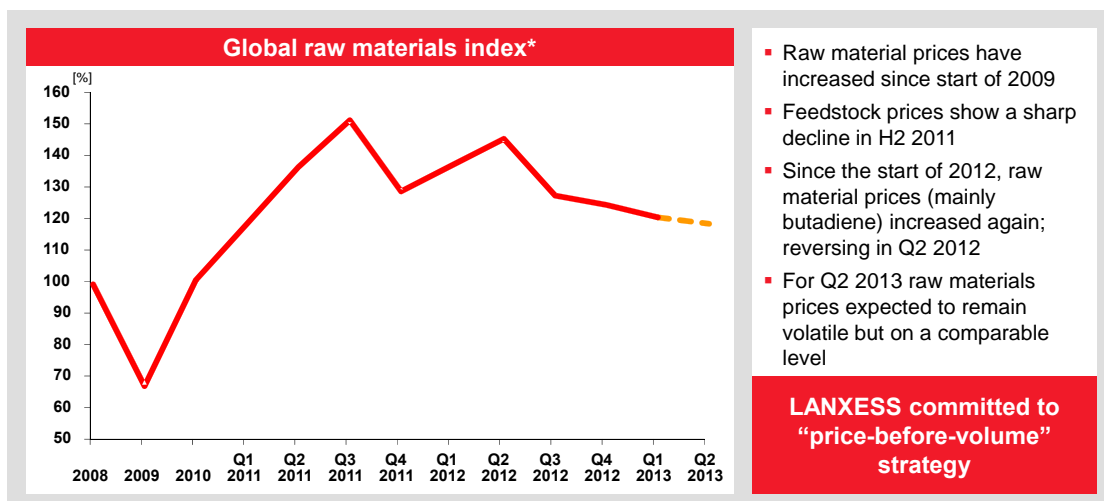
Premium products and technologies for global megatrends



23

LANXESS

High volatility among raw materials



* Source: LANXESS, average 2008 = 100%

24

LANXESS

Overview exceptional items Q1 2012 and Q1 2013

[€ m]	Q1 2012		Q1 2013	
	Exceptional	thereof D&A	Exceptional	thereof D&A
Performance Polymers	1	0	0	0
Advanced Intermediates	0	0	0	0
Performance Chemicals	0	0	1	0
Reconciliation	3	0	4	0
Total	4	0	5	0

25

LANXESS

Abbreviations

Performance Polymers		Performance Chemicals	
▪ BTR	Butyl Rubber	▪ MPP	Material Protection Products
▪ PBR	Performance Butadiene Rubbers	▪ IPG	Inorganic Pigments
▪ KEL*	Keltan Elastomers	▪ FCC	Functional Chemicals
▪ HPE*	High Performance Elastomers	▪ LEA	Leather
▪ HPM	High Performance Materials	▪ RCH	Rhein Chemie
		▪ RUC	Rubber Chemicals
		▪ LPT**	Liquid Purification Technologies
Advanced Intermediates			
▪ All	Advanced Industrial Intermediates		
▪ SGO	Saltigo		

* As of January 1st 2013 BU TRP split into BU KEL (Keltan Elastomers) and BU HPE (High Performance Elastomers)

** As of April 1st 2013 BU ION (Ion Exchange Resins) renamed to BU LPT

26

LANXESS

Upcoming events

2013

▪ Deutsche Bank German Swiss & Austrian Conference	May 14/15	Frankfurt
▪ Deutsche Bank 4 th Annual Asia Conference 2013	May 20/21	Singapore
▪ AGM 2013	May 23	Cologne
▪ Oddo Securities Canada Conference	May 28/29	Montreal/Toronto
▪ Morgan Stanley Sustainable and Responsible Investment Day	June 6	London
▪ Goldman Sachs European Chemicals 2020	June 18/19	London
▪ MainFirst Chemical One-on-One Forum	June 27	Frankfurt
▪ Q2 results 2013	August 6	
▪ Jefferies 2013 Gopal Industrial Conference	August 14	New York
▪ Commerzbank Chemicals & Life Science Conference	August 27	Frankfurt
▪ Analyst Roundtable 2013	September 19	Cologne
▪ Berenberg / Goldman Sachs German Corporate Conference 2013	September 23/24	Munich
▪ Baader Investment Conference	September 25	Munich
▪ Berenberg Chemicals Conference	October 1	London
▪ Q3 results 2013	November 12	
▪ Morgan Stanley Global Chemicals Conference	November 14	Boston

27

LANXESS

Contact details Investor Relations

**Oliver
Stratmann**

Head of
Investor Relations



Tel. : +49-214 30 49611
Fax. : +49-214 30 959 49611
Mobile : +49-175 30 49611
Email : Oliver.Stratmann@lanxess.com

**Verena
Kehrenberg**

Assistant
Investor Relations



Tel. : +49-214 30 23851
Fax. : +49-214 30 40944
Mobile : +49-175 30 23851
Email : Verena.Kehrenberg@lanxess.com



LANXESS IR website

Tanja Satzer

Private Investors /
AGM



Tel. : +49-214 30 43801
Fax. : +49-214 30 959 43801
Mobile : +49-175 30 43801
Email : Tanja.Satzer@lanxess.com

Ulrike Weihs

Institutional Investors /
Analysts



Tel. : +49-214 30 50458
Fax. : +49-214 30 40944
Mobile : +49-175 30 50458
Email : Ulrike.Weihs@lanxess.com

Dirk Winkels

Institutional Investors /
Analysts



Tel. : +49-214 30 58007
Fax. : +49-214 30 40944
Mobile : +49-175 30 58007
Email : Dirk.Winkels@lanxess.com

Joachim Kunz

Institutional Investors /
Analysts



Tel. : +49-214 30 42030
Fax. : +49-214 30 40944
Mobile : +49-175 30 42030
Email : Joachim.Kunz@lanxess.com

28

LANXESS